BORD NA gCON

BOARD MEMBERS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 DECEMBER 2006

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FOR THE YEAR ENDING 31 DECEMBER 2006

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BORD NA gCON INFORMATION

Bord na gCon was established pursuant to the Greyhound Industry Act 1958.

MEMBERS OF THE BOARD Dick O'Sullivan (appointed 22/05/06)

(Chairman 07/07/06)

Paschal Taggart (Chairman retired 16/06/06)

Cathal Curley (retired 22/05/06)

Daniel J. Reilly Tony McKenna Padraig Feeney Frank O'Connell

John Hegarty (retired 22/05/06) Seamus Mallon (appointed 22/05/06) Teresa Wall (appointed 18/09/06)

CHIEF EXECUTIVE OFFICER Aidan Tynan (ceased 26/01/06)

Adrian Neilan (appointed (10/01/07)

REGISTERED OFFICE 104 Henry Street

Limerick

SOLICITORS Holmes O'Malley Sexton

Bishopsgate Henry Street Limerick

BANKERS Allied Irish Bank Plc

Bank of Ireland Plc

AUDITOR Comptroller and Auditor General

Dublin Castle
Dublin 2

STATEMENT ON INTERNAL FINANCIAL CONTROL

As Chairman and on behalf of the Board members of Bord na gCon, I acknowledge our responsibility to ensure that an effective system of internal financial controls is maintained and operated by the Board and its subsidiary companies.

The systems of internal financial control can only provide reasonable but not absolute assurance, that assets are safeguarded, transactions authorised and properly recorded and that material errors or irregularities are either prevented or would be detected in a timely period.

In the light of the Dalton Report, the Board initiated a comprehensive review of control systems, including its governance arrangements. This statement records the key procedures put in place by the Board to ensure an effective system of internal financial control and corporate governance. The Board in consultation with the Department has initiated a number of improvements including the establishment of an independent control and appeals committee. The Board is aware that the Comptroller and Auditor General has signalled his intention to publish a special report in relation to certain activities of the Board. In due course the Board will consider that report and any further improvements that might be recommended in it.

Control Environment

The Board has taken steps and reviews their implementation so as to ensure an appropriate control environment is in place by:

- Clearly defining management responsibilities, authority and accountability. In accordance with the recommendations of the Dalton Report the Board intends to review its existing arrangements in 2007 with a view to drawing up guidelines on the respective roles of the Board and the executive management.
- Establishing formal procedures for monitoring activities and safeguarding assets of the business.
- Developing a culture of accountability across all levels of the organisation. The Board has approved and reviewed its code of conduct for Board Members and employees in 2006.
- The establishment of an Internal Audit function. The reporting arrangements of the Internal Auditor comply with the Framework Code of Best Practice as outlined in the code of practice for the Governance of State Bodies

Business Risks

The first process in ensuring an appropriate control environment is to clearly identify the business and control risks associated with each business segment. An updated risk assessment of the business operations was carried out in 2006, by the Internal Auditor in consultation with senior management. The Board recognises the need to ensure that risks are reviewed on an annual basis and considered the risk assessment in 2006. As part of this review the Board considered its processes for identifying and evaluating business risks to ensure that they:

- Identify the nature, extent and financial implication of risks facing the Board including the extent and categories which it regards as acceptable
- Assess the likelihood of identified risks occurring
- Assess the Board's ability to manage and mitigate the risks that do occur
- Assess the costs of operating particular controls relative to the benefit obtained.

On an ongoing basis, major business risks are matters of discussion at Board meetings; in particular the Board approves all borrowings and five year rolling cash flows.

STATEMENT OF INTERNAL FINANCIAL CONTROL (Continued)

The Board accepts that the system of internal financial control must be based, on a framework of regular management reporting, administration procedures including segregation of duties and a system of delegation and accountability including:

- A comprehensive annual budgeting and financial reporting system which is reviewed and approved by the Board
- Regular reviews by the Board of overall strategy, business and financial plans and variance against operating and capital budgets. In this regard the Board has considered its 5 year strategy and presented its 5 year Strategic Plan to the Department of Arts Sport & Tourism.

The Board has established an Internal Audit Committee and has delegated to it and senior management the function of monitoring the internal audit function. The Board accept that to operate effectively the Audit Committee should meet at least four times a year and this criterion has been met in 2006. It has also appointed Deloitte & Touche to provide advice to its Audit Committee and attend its quarterly meetings. The Board has an internal audit function which is mandated to operate in accordance with the requirements of the Code of Practice for the Governance of State Bodies. The work of the internal audit is informed by analysis of the risks to which the Board in exposed and annual internal audit plans are based on this analysis. The internal audit plans were approved by the Audit Committee in 2006.

The Board accepts that its monitoring and review of the effectiveness of the system of internal financial control must be informed by the work of the internal auditor, the Audit Committee which oversees the work of the internal auditor, the executive managers within the Board responsible for the development and maintenance of the financial control framework and addressing any comments made by the Comptroller and Auditor General in his management letters.

Annual Review of Controls

In 2006 the Board engaged external consultants to consider the effectiveness of the systems of internal financial control and a summary report was considered by the Board at is meeting of 8th August 2006. The finalised report was considered by the Audit Committee in December 2006 and the Audit Committee formally reported to the Board in respect of 2006 at the Board meeting of 28th June 2007.

Signed on behalf of the Board.

Dick O'Sullivan. Chairman

BOARD MEMBERS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2006

The Board Members submit herewith their report and audited financial statements for the year ended 31 December 2006.

1. **PRINCIPAL ACTIVITIES**

The principal activities of the Group continue to be:

- Operation of a totalisator at race meetings;
- Operation of race-tracks together with complementary ancillary services.

Any surplus generated from the above activities is re-invested in the industry through contributions to prize-money and grants to various bodies involved in the greyhound racing and breeding industry.

There have been no significant changes in these activities during the year.

2. GROUP TRADING RESULTS FOR THE YEAR

	2006 €	2005 €
Turnover	63,455,561	62,652,756
Operating surplus before grants	2,183,641	1,816,122
Grants to private tracks	(48,636)	(764,789)
Surplus on ordinary activities	2,135,005	1,051,333
Gain on disposal of tangible fixed assets	12,946	2,364
Group interest payable	(274,788)	(243,025)
Taxation	(16,812)	(11,293)
Profit attributable to minority interests	(54,760)	(39,975)
Surplus for the year	1,801,591	759,404

3. **SUBSIDIARIES**

Information provided in respect of the subsidiary companies is set out in Note 15 of the financial statements.

In 2006 the Galway Agricultural and Show Society consented to the assignment of the lease from Bord na gCon to Galway Greyhound Stadium Ltd a subsidiary created for the purposes of running greyhound racing. In previous years the greyhound racing was run as a branch of Bord na gCon. In 2006 the assets and liabilities held by the branch were transferred to Galway Greyhound Race Co. Ltd.

BOARD MEMBERS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2006 (Continued)

4. **MEMBERS OF THE BOARD**

The members who held office during the year are listed on page 2.

5. STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES

The Board Members are required to prepare financial statements for each financial year which give a true and fair view of the state of affairs of Bord na gCon and of its profit or loss for that year. In preparing those financial statements, the Board Members are required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that Bord na gCon will continue in business.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Board Members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of Bord na gCon and which enable them to ensure that the financial statements are prepared in accordance with accounting standards generally accepted in Ireland. They are also responsible for safeguarding the assets of Bord na gCon and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

6. **HEALTH & SAFETY**

The well being of Bord na gCon employees is safeguarded through adherence to health and safety standards throughout all its locations. Board Members are cognisant of their responsibilities under the Safety, Health and Welfare at Work Act, 1989 and S.I. No. 44, Safety, Health and Welfare at Work Regulations, 1993, and have appointed a designated Safety Officer.

7. **AUDITOR**

Tony McKenna

The Comptroller and Auditor General continues to have responsibility for the audit of Bord na gCon in accordance with Section 5 of the Comptroller and Auditor General (Amendment) Act, 1993.

Approved by the Board on:		
Dick O'Sullivan		

DRAFT

BORD NA gCON

Group Accounts

Report of the Comptroller and Auditor General for presentation to the Houses of the Oireachtas

I have audited the Financial Statements of Bord na gCon for the year ended 31 December 2006 under the Horse and Greyhound Racing Act, 2001.

The financial statements, which have been prepared under the accounting policies set out therein, comprise the Accounting Policies, the group Profit and Loss Account, the Bord na gCon and group Balance Sheets, the Cash Flow Statement, the Statement of Total Recognised Gains and Losses and the related notes.

Respective Responsibilities of the Members of the Board and the Comptroller and Auditor General

The Board is responsible for preparing the financial statements in the form and manner provided under the Horse and Greyhound Racing Act, 2001, and for ensuring the regularity of transactions. The Board prepares the financial statements in accordance with Generally Accepted Accounting Practice in Ireland. The accounting responsibilities of the Members of the Board are set out in the Statement of the Board's responsibilities.

My responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

I report my opinion as to whether the financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland. I also report whether in my opinion proper books of account have been kept. In addition, I state whether the financial statements are in agreement with the books of account.

I report any material instance where moneys have not been applied for the purposes intended or where the transactions do not conform to the authorities governing them.

I also report if I have not obtained all the information and explanations necessary for the purposes of my audit.

I review whether the Statement on Internal Financial Control reflects the Board's compliance with the Code of Practice for the Governance of State Bodies and report any material instance where it does not do so, or if the statement is misleading or inconsistent with other information of which I am aware from my audit of the financial statements. I am not required to consider whether the Statement on Internal Financial Control covers all financial risks and controls, or to form an opinion on the effectiveness of the risk and control procedures.

Basis of Audit Opinion

In the exercise of my function as Comptroller and Audit General, I conducted my audit of the financial statements in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board and by reference to the special considerations which attach to State bodies in relation to their management and operation. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures and regularity of the financial transactions included in the financial statements. It also includes an assessment of the significant estimates and judgments made in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Board's circumstances, consistently applied and adequately disclosed.

I planned and performed my audit so as to obtain all the information and explanations that I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial statements.

Without qualifying my opinion, I draw attention to

- the Statement on Internal Financial Control which sets out the steps being taken by the Board to improve its governance arrangements,
- the fact that I am carrying out an examination of the arrangements for the procurement of capital works and services and related matters at Bord na gCon and within its group of companies.

Opinion

In my opinion, the financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, of the state of Bord na gCon's and the group's affairs at 31 December 2006 and of the income and expenditure for the year then ended.

In my opinion, proper books of account have been kept by Bord na gCon. The financial statements are in agreement with the books of account.

John Purcell Comptroller and Auditor General

GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2006

Turnover from racing facilities 2 63,455,561 14,012,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,000 13,670,			2006	2005
Allocation from the Horse & Greyhound Racing Fund 14,012,000 77,467,561 76,322,756 Operation and administration costs Exceptional Item 26 (220,747) (1,097,400) Operating Surplus before grants Grants to private tracks Operating Surplus on ordinary activities 2,183,641 1,816,122 48,636) (764,789)		Notes	€	€
Allocation from the Horse & Greyhound Racing Fund 14,012,000 77,467,561 76,322,756 Operation and administration costs Exceptional Item 26 (220,747) (1,097,400) Operating Surplus before grants Grants to private tracks Operating Surplus on ordinary activities 2,183,641 1,816,122 48,636) (764,789)	Turnover from racing facilities	2	63,455,561	62.652.756
Operation and administration costs (75,063,173) (73,409,234) Exceptional Item 26 (220,747) (1,097,400) Operating Surplus before grants 2,183,641 1,816,122 Grants to private tracks (48,636) (764,789) Operating Surplus on ordinary activities 2,135,005 1,051,333	<u> </u>		, , , , , , , , , , , , , , , , , , ,	
Exceptional Item 26 (220,747) (1,097,400) Operating Surplus before grants 2,183,641 1,816,122 Grants to private tracks (48,636) (764,789) Operating Surplus on ordinary activities 2,135,005 1,051,333		- -	77,467,561	76,322,756
Exceptional Item 26 (220,747) (1,097,400) Operating Surplus before grants 2,183,641 1,816,122 Grants to private tracks (48,636) (764,789) Operating Surplus on ordinary activities 2,135,005 1,051,333	Operation and administration costs		(75,063,173)	(73,409,234)
Grants to private tracks (48,636) (764,789) Operating Surplus on ordinary activities 2,135,005 1,051,333		26	(220,747)	(1,097,400)
Grants to private tracks (48,636) (764,789) Operating Surplus on ordinary activities 2,135,005 1,051,333	Operating Surplus before grants	-	2,183,641	1,816,122
	Operating Surplus on ordinary activities	-	2,135,005	1.051.333
		4	· · ·	
Surplus before interest on ordinary activities 2,147,951 1,053,697	Surplus before interest on ordinary activities	-	2.147.951	1.053.697
Group interest payable (274,788) (243,025)	•			
Surplus on ordinary activities before taxation 1,873,163 810,672	Surplus on ordinary activities before taxation	-	1.873,163	810.672
Taxation 5 (16,812) (11,293)		5	· · ·	·
Surplus on ordinary activities after taxation 1,856,351 799,379	Surplus on ordinary activities after taxation	-	1.856.351	799,379
Surplus attributable to minority interests (54,760) (39,975)				
Surplus for year 1,801,591 759,404	Surplus for year	-	1,801,591	759,404
Transfer to Capital Reserve 13 (1,468,580) (1,101,870)	Transfer to Capital Reserve	13	(1,468,580)	(1,101,870)
Retained Surplus/(Deficit) for year 333,011 (342,466)	Retained Surplus/(Deficit) for year	-	333,011	(342,466)
Opening Balance at 1 January 3,608,751 3,951,217	Opening Balance at 1 January		3,608.751	3,951.217
		-		
Closing Balance at 31 December 3,941,762 3,608,751	Closing Balance at 31 December	=	3,941,762	3,608,751

The surplus after taxation for the year dealt with in the financial statements of Bord na gCon is a surplus of €949,524 (2005: surplus of €976,977).

The notes (on pages 14 to 28) and the Detailed Group Profit and Loss Account (on page 29) form part of these financial statements.

Approved by the Board on:

Dick O'Sullivan

GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	Notes	2006 €	2005 €
Surplus for the financial year		1,801,591	759,404
Actual return less expected return on schemes assets Experience Gains and (Losses) Changes in Assumptions Actuarial gain recognised in the pension scheme	17 _	693,000 (445,000) 988,000 1,236,000	1,726,000 277,000 (91,000) 1,912,000
Total Recognised Gains for the year	<u> </u>	3,037,591	2,671,404

The notes (on pages 14 to 28) and the Detailed Group Profit and Loss Account (on page 29) form part of these financial statements.

Approved by the Board on:

Dick O'Sullivan

GROUP BALANCE SHEET AS AT 31 DECEMBER 2006

FIXED ASSETS	Notes	2006 €	2005 €
Intangible assets	6	(45,169)	(60,227)
Tangible assets	7	57,052,556	56,952,806
Financial assets		5,951	5,951
		57,013,338	56,898,530
CURRENT ASSETS			
Stocks	9	164,807	150,881
Debtors	10	1,892,997	1,603,830
Cash at bank and on hand		1,374,245	1,135,976
		3,432,049	2,890,687
CREDITORS (Amounts falling due within one year)	11	(8,752,674)	(6,866,298)
NET CURRENT LIABILITIES		(5,320,625)	(3,975,611)
TOTAL ASSETS LESS CURRENT LIABILITIES		51,692,713	52,922,919
CREDITORS (Amounts falling due after more than one year)	12	(10,118,753)	(11,424,388)
Net Pension Asset /(Liability)	17	35,000	(1,493,000)
NET ASSETS		41,608,960	40,005,531
FINANCED BY:			
Profit and Loss Account		3,941,762	3,608,751
Capital reserve	13	34,537,358	34,499,167
Other reserves	14	1,433,177	1,433,177
Pension reserve		(200,000)	(1,436,000)
Capital and Reserves	22	39,712,297	38,105,095
Minority interests	16	1,896,663	1,900,436
		41,608,960	40,005,531

The notes (on pages 14 to 28) and the Detailed Group Profit and Loss Account (on page 29) form part of these financial statements.

Approved by the Board on:

Dick O'Sullivan

BORD Na gCON BALANCE SHEET AS AT 31 DECEMBER 2006

	Notes	2006 €	2005 €
FIXED ASSETS Tangible assets	7	3,501,041	9,947,305
Financial assets	8	4,019,269	3,737,961
		7,520,310	13,685,266
CURRENT ASSETS	0	42.070	47.760
Stocks Debtors	9 10	42,878 695,225	47,769 523,575
Cash at bank and on hand	10	723,141	504,781
		1,461,244	1,076,125
CREDITORS (Amounts falling due within one year)	11	(8,387,977)	(6,583,576)
NET CURRENT LIABILITIES		(6,926,733)	(5,507,451)
TOTAL ASSETS LESS CURRENT LIABILITIES		593,577	8,177,815
CREDITORS (Amounts falling due after more than one year)	12	(10,118,753)	(11,424,388)
NET LIABILITIES		(9,525,176)	(3,246,573)
FINANCED BY:			
Profit and Loss Account		1,738,464	2,247,320
Capital Reserve Other Reserves	13 14	(12,533,378) 1,269,738	(6,763,631) 1,269,738
Other Reserves	14	1,209,738	1,209,738
		(9,525,176)	(3,246,573)
			·

The notes (on pages 14 to 28) and the Detailed Group Profit and Loss Account (on page 29) form part of these financial statements.

Approved by the Board on:

Dick O'Sullivan

GROUP CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2006

	Notes	2006 €	2005 €
Net Cash outflow from operating activities	19	(10,467,428)	(9,859,853)
Returns on investments and servicing of finance Interest received Interest paid	<u>-</u>	4,660 (274,788) (270,128)	2,278 (243,025) (240,747)
Taxation		(10,838)	(9,691)
Capital expenditure & financial investment Payments to acquire tangible assets Receipts from disposal of tangible assets Grants paid to non-Bord na gCon tracks	_ _	(3,342,913) 698,087 (48,636) (2,693,462)	(4,428,282) 30,000 (764,789) (5,163,071)
Acquisitions & disposals		<u>-</u>	<u> </u>
Equity dividends paid	_	(9,800)	(9,800)
Net outflow before use of liquid resources & financing		(13,451,656)	(15,283,162)
Finance Allocation from Horse & Greyhound Racing Fund		14,012,000	13,670,000
Increase/(Decrease) in cash	20 & 21	560,344	(1,613,162)

The notes (on pages 14 to 28) and the Detailed Group Profit and Loss Account (on page 29) form part of these financial statements.

Approved by the Board on:

Dick O'Sullivan

NOTES ON THE GROUP FINANCIAL STATEMENTS 31 DECEMBER 2006

1. ACCOUNTING POLICIES

(a) **Accounting convention**

The financial statements have been prepared on an accruals basis under the historical cost convention and in accordance with generally accepted accounting practice. Financial Reporting Standards recommended by the recognised accounting bodies have been adopted as they become applicable.

(b) **Basis of consolidation**

The group Financial Statements comprise the financial statements of Bord na gCon and its subsidiaries. The financial statements of the Board's associated company - Kilkenny Greyhound Racing Company Limited - are not dealt with in these financial statements as the amounts involved are not material. The accounting dates of the subsidiaries are coterminous with that of Bord na gCon.

(c) Fixed assets and depreciation

Fixed assets are stated at cost less accumulated depreciation. Freehold land is not depreciated. Depreciation on the remaining fixed assets is calculated by equal annual instalments so as to provide for their cost over the period of their expected useful lives at the following annual rates:

Freehold land	Nil
Freehold and leasehold premises	2%
Totalisator buildings	10%
Totalisator equipment	20%
Track equipment, furniture and fittings etc.	10%
Leased tote equipment	10%
Computer equipment	20%
Motor vehicles	20%

(d) Leases

Finance leases

Where an asset is acquired under a lease which entails taking substantially all the risks and rewards of ownership of the asset, the lease is treated as a finance lease.

Under a finance lease the capital element of the asset is included in tangible fixed assets and amortised over the life of the asset and the outstanding liability is included in creditors.

Rental payments are apportioned between the interest element which is charged to the Profit and Loss Account and the capital element which reduces the outstanding liability.

Operating leases

All other leases are operating leases and rentals payable under such leases are charged to the Profit and Loss Account in the year to which they relate.

(e) Stocks

Stocks are stated at the lower of cost and net realisable value. Cost represents invoiced cost from suppliers.

(f) **Deferred Taxation**

Provision for deferred taxation is made by the liability method in respect of material short term and other significant timing differences except to the extent that it is reasonably probable that such taxation will not become payable in the future.

(g) <u>Oireachtas Grants</u>

Oireachtas grants receivable are treated as revenue grants and credited to the Profit and Loss Account.

(h) Capital Reserve

The Capital Reserve represents retained surplus applied for the acquisition of assets including the development of Bord owned tracks. Releases are made from this reserve to the Profit and Loss Account in line with the depreciation and write-down of the grant-assisted assets.

Funding made available from the Horse & Greyhound Racing fund is considered by the Board to represent compensation to Bord na gCon for the reduction in the on-course bookmakers' levy, funding for prize money grants and funding for the development of the industry by way of capital grants. Where funding received from the fund exceeds the aggregate of levy compensation, prize money grants and capital grants to private tracks, the excess is regarded as a capital grant and transferred to the Capital Reserve. Where funding received is less than the aggregate, a transfer is made from the Capital Reserve to the Revenue Reserve.

(i) Goodwill

The cost of purchased goodwill is shown as an intangible fixed asset in the Balance Sheet in accordance with FRS10, accounting for goodwill and intangible assets. Negative goodwill is released to the Profit and Loss Account in the periods in which the non-monetary assets are recovered.

(j) **Pensions**

Bord na gCon has both a defined contribution (PRSA) and a defined benefit scheme.

Defined Contribution Scheme

Payments to the PRSA scheme are charged to the Income and Expenditure Account in the period to which they relate.

Defined Benefit Scheme

Pension scheme assets are measured at fair value. Pension scheme liabilities are measured on an actuarial basis using the projected unit method. An excess of scheme liabilities over scheme assets is presented on the balance sheet as a liability.

The pension charge in the Income and Expenditure Account comprises the current service cost and past service cost. The difference between the expected return on scheme assets and the interest cost on the scheme liabilities is credited as other finance income.

Actuarial gains and losses arising from changes in actuarial assumptions and from experience surpluses and deficits are recognised in the Statement of Total Recognised Gains and Losses for the year in which they occur.

2. TURNOVER

Turnover represents total turnover, revenue from race meetings and other ancillary activities including Bar & restaurant operations.

3. GROUP SURPLUS /(DEFICIT) BEFORE TAXATION

		2006 €		2005 €
Group Surplus/(Deficit) before taxation has been arrive	ed at after ch	_		C
Board Members' remuneration		87,091		34,531
Auditor's remuneration		79,031		67,204
Depreciation (Note 7)		2,608,546		2,491,701
Interest payable on loans and overdrafts		274,788		243,025
Termination payments (incl. legal costs)		874,620		-
Chief Executive Officer's remuneration:				
- Date of cessation 26 January 2006				
Basic salary	13,108		115,000	
Performance related bonus	-		-	
Superannuation costs	2,396		28,750	
Other remuneration	1,167	16,671	14,000	157,750
And after crediting:				
Amortisation of capital reserve (Note 13)		1,529,644		1,502,130
Interest receivable	:	4,660		2,276

The termination payments figure represents the total cost of settlements, (including Legal Costs) to 2 former employees.

4. PROFIT ON DISPOSAL OF TANGIBLE FIXED ASSETS

In 2006, Bord na gCon disposed of various assets which resulted in a net profit of €12,946.

5. TAXATION

	2006 €	2005 €
Corporation Tax Liability	(16,812)	(11,293)

The corporation tax charge for 2006 arises due to a provision for tax on profits of Mullingar Greyhound Stadium of €16,812.

No charge to corporation tax arises in the remainder of the group due to the availability of losses carried forward and capital gains tax rollover relief.

6. INTANGIBLE FIXED ASSETS - NEGATIVE GOODWILL

Group	2006 €	2005 €
COST		
Cost at 1 January Acquired during the year	(150,575)	(150,575)
At 31 December	(150,575)	(150,575)
AMORTISATION		
At 1 January	90,348	75,290
Released during the year	15,058	15,058
At 31 December	105,406	90,348
NET BOOK AMOUNT AT 31 DECEMBER	(45,169)	(60,227)

7. TANGIBLE FIXED ASSETS

Corre	Freehold Land and Buildings	Leasehold Buildings	Totalisator Track and Other Equipment	Leased Tote Equipment	Motor Vehicles	Total
Group Cost:	€	€	€	€	€	€
At 1 January 2006 Additions	24,468,623 879632	35,035,535 728,077	14,194,338 1,707,204	108,210	359,118 28,000	74,165,824 3,342,913
Disposals	=	(626.016)	(15,790)	-	(92,889)	(108,679)
Adjustment At 31 December 2006	25,348,255	(636,016) 35,127,596	15,885,752	108,210	294,229	(636,016) 76,764,042
Accumulated Depreciation:						·
At 1 January 2006	2,646,076	5,113,559	9,212,269	108,210	132,904	17,213,018
Charge for year	451,880	679,644	1,405,804	-	71,218	2,608,546
Disposals	-	(50.524)	(10,919)	-	(48,635)	(59,554)
Adjustment At 31 December 2006	2 007 056	(50,524) 5,742,679	10,607,154	108,210	155,487	(50,524) 19,711,486
At 31 December 2000	3,097,956	3,742,079	10,007,134	108,210	133,467	19,711,480
Net Book Amount: At 31 December 2006	22,250,299	29,384,917	5,278,598	_	138,742	57,052,556
A. 21 D 2005	21 922 547	20.021.076	4.002.000		226.214	56.050.006
At 31 December 2005	21,822,547	29,921,976	4,982,069		226,214	56,952,806
Bord na gCon Cost:						
At 1 January 2006	487,412	8,771,299	8,013,236	12,154	347,180	17,631,281
Additions	-	-	1,233,853	-	28,000	1,261,853
Disposals	-	-	(3,629)	-	(92,889)	(96,518)
Transfer to Galway Ltd Co.	-	(6,905,278)	(407,558)	-	-	(7,312,836)
At 31 December 2006	487,412	1,866,021	8,835,902	12,154	282,291	11,483,780
Accumulated Depreciation:						
At 1 January 2006	105,901	1,380,599	6,057,194	12,154	128,128	7,683,976
Charge for year	9,480	33,712	832,479	-	68,830	944,501
Disposals	-	_	(756)	-	(48,635)	(49,391)
Transfer to Galway Ltd Co.	-	(433,038)	(163,309)	-	-	(596,347)
At 31 December 2006	115,381	981,273	6,725,608	12,154	148,323	7,982,739
Net Book Amount:						
At 31 December 2006	372,031	884,748	2,110,294		133,968	3,501,041
At 31 December 2005	381,511	7,390,700	1,956,042		219,052	9,947,305

The cost of fixed assets included above which have been fully depreciated at 31 December 2006 amounts to €6,954,156 (2005: €5,333,657) for the group, and to €5,369,196 (2005: €4,113,406) for Bord na gCon.

The assets of Dublin Greyhound & Sports Association Limited, Kingdom Greyhound Racing Company Limited and The Waterford Greyhound Race Company, 1953, Limited are being used as security for a €12.7M loan, provided by AIB Bank, to the group.

The Adjustment relates to VAT refunds received during 2006 on capital expenditure incurred in prior years.

7. TANGIBLE FIXED ASSETS (continued)

Freehold Land and Buildings includes €703,620 in respect of an Asset under Development - No depreciation is charged on assets under development

8. FINANCIAL ASSETS

	2006 €	2005 €
Bord na gCon Shares in subsidiaries at cost less amounts written off Long term loans to subsidiaries	244,452 3,774,817	244,452 3,493,509
	4,019,269	3,737,961

Details of group's percentage of issued equity capital and nature of business of subsidiary companies are given in Note 15.

9. STOCKS

9. STOCKS	2006	2005
	€	€
Group:		
Bar stocks	43,493	47,748
Totalisator and track equipment	75,421	63,567
Sundry expense stocks	45,893	39,566
	164,807	150,881
Bord na gCon:		
Totalisator and track equipment	35,927	40,937
Sundry expense stocks	6,951	6,832
	42,878	47,769
10. DEBTORS		
	2006	2005
	€	€
Group:		
Trade debtors and prepayments	1,849,375	1,591,395
Other debtors	11,119	1,377
VAT recoverable	32,503	11,058
	1,892,997	1,603,830
Bord na gCon:		
Trade debtors and prepayments	584,744	464,974
VAT recoverable	-	11,058
Others debtors	133	133
Amounts due from subsidiary companies	110,348	47,410
	695,225	523,575
All amounts applicable from deletons are due within any year		

All amounts receivable from debtors are due within one year.

11. CREDITORS (Amounts falling due within one year)

	2006 €	2005 €
Group:		
Creditors and accruals	6,319,315	5,263,499
Bank advances	2,433,359	1,449,799
Defined benefit pension contributions	-	153,000
	8,752,674	6,866,298
Bord na gCon:	4.700.501	2.712.007
Creditors and accruals	4,788,501	3,712,987
Amounts due to subsidiary companies	2,398,332	2,418,290
Bank advances	1,201,144	452,299
	8,387,977	6,583,576
The creditors and accruals figures include the following amounts:		
Group:		
VAT	139,340	121,882
PAYE/PRSI	335,893	411,927
Bord na gCon:		
VAT	60,048	54,646
PAYE/PRSI	249,677	345,719
12. CREDITORS (Amounts falling due after more than one year)	2005	
	2006 €	2005 €
Group:		
Bank borrowings	10,118,753	11,424,388
Bord na gCon:		
Bank borrowings	10,118,753	11,424,388

13. CAPITAL RESERVE

	Group		Bord n	a gCon
	2006	2005	2006	2005
	€	€	€	€
Transfer from surplus				
- In previous years	55,879,107	54,777,237	55,879,107	54,777,237
- In current year	1,468,580	1,101,870	1,468,580	1,101,870
	57,347,687	55,879,107	57,347,687	55,879,107
Amounts written back				
- In previous years	(9.931,989)	(9,931,989)	-	-
- In current year	-	-	-	-
	(9,931,989)	(9,931,989)		
Grants to Board owned tracks				
- In previous years	(1,933,867)	(1,930,905)	(60,456,879	(57,590,236)
- In current year	_	(2,962)	(574,081)	(2,866,643)
- Transfer to Galway Ltd Co.	-	-	(7,238,371)	-
	(1,933,867)	(1,933,867)	(68,269,331)	(60,456,879)
Amortisation to Profit and Loss A	ccount			
-In previous years	(9,808,487)	(8,357,849)	(2,185,859)	(2,008,430)
-In current year	(1,529,644)	(1,502,130)	(1,270)	(177,429)
-Attributable to minority interest	48,731	51,492	-	-
-Transfer to Galway Ltd Co.	-	-	575,395	-
	(11,289,400)	(9,808,487)	(1,611,734)	(2,185,859)
Amortisation of amounts written	hack			
- In previous years	294,403	294,403	-	_
- In current year	50,524	-	-	-
	344,927	294,403		
Balance at 31 December	34,537,358	34,499,167	(12,533,378)	(6,763,631)

14. OTHER RESERVES

	2006 €	2005 €
Group:		
General reserve	1,269,738	1,269,738
Other reserve	163,439	163,439
Total	1,433,177	1,433,177
Bord na gCon: General reserve Other reserve	1,269,738	1,269,738
Total	1,269,738	1,269,738

The other reserve represents amenity grants received by subsidiary companies.

15. SUBSIDIARIES

	Held by Bord na gCon 2006 and 2005
Shelbourne Greyhound Stadium Limited	100%
Dublin Greyhound and Sports Association Limited	100%
Cork Greyhound Race Company Limited	100%
The Kingdom Greyhound Racing Company Limited	100%
Waterford Greyhound Race Company (1953) Limited	100%
Youghal Greyhound Race Company Limited	98.8%
Limerick Greyhound Racing Track Limited	100%
Mullingar Greyhound Racing Company Limited (see Note 16)	51%
Abargrove Limited	100%
Clonmel Greyhound Racing Company Limited	100%
Galway Greyhound Stadium Limit	100%
Each subsidiary is involved in the Greyhound Industry.	

Percentage of equity

All subsidiary companies are incorporated in the Republic of Ireland.

16. MINORITY INTERESTS

The minority interest arose on the 51% acquisition of Mullingar Greyhound Racing Company Limited on 1st September 1999.

Negative goodwill of €150,575 arose on acquisition. To 31st December, 2006 €105,406 has been released to the Profit and Loss Account with the remainder being shown on the face of the Balance Sheet as an intangible asset (see Note 6). All other minority interests are not shown separately as the amounts involved are insignificant.

17. PENSIONS

The Group operates both a Defined Contribution (PRSA) and a Defined Benefits Scheme.

Defined Contribution Scheme

In respect of the PRSA Scheme the Board's contribution in 2006 amounted to €35,045 (2005: € 7,713). No amounts were outstanding or prepaid at the year end.

Defined Benefits Scheme

The Scheme is now closed to new entrants. A full actuarial valuation was carried out on 1st January 2005 and updated to 31st December 2006 by a qualified independent actuary. The major assumptions used by the actuary were:

	As at 31/12/2006	As at 31/12/2005
	%	%
Rate of increase in salaries	3.75	3.75
Rate of increase in pensions payment	2.25	2.25
Rates of increase of pensions in deferment	2.25	2.25
Discount rate	4.60	4.00
Inflation assumption	2.25	2.25

The assets in the scheme and the rate of return were:

	Assets As at 31/12/2006 €'000	Expected Return 2006 %	Assets As at 31/12/2005 €'000	Expected Return 2005 %
Equities	10,945	7.5	9,415	6.6
Fixed Interest	2,195	3.9	1,998	3.4
Property	1,192	6.5	1,013	5.6
Cash	45		438	2.4
Other (insured assets)	1,106	4.3	820	4.6
Total Market value of assets	15,483	-	13,684	
Present value of scheme liabilities	(15,448)		(15,330)	
Surplus/(Deficit) in the scheme	35	-	(1,646)	
Related deferred tax liability	-		-	
Net Pension Asset/(Liability)*	35	-	(1,646)	

^{*} At 31st December 2005 the Board had an outstanding contribution of €153,000. This amount is included in creditors (due within 1 year). The remainder of the Board's pension liability (€1,493,000) is shown separately on the Balance Sheet.

17. PENSIONS (Continued)

PENSIONS (Continued)		2006 €000's	2005 €000's
Analysis of the amount charged to operating profit as foll	ows:		
Current service cost		476	552
Past service cost		-	-
		47.6	
		476	552
Analysis of the amount credited to other finance income is	s as follows:		
Interest on scheme liabilities		(614)	(667)
Expected return on scheme assets		803	726
		189	59
Analysis of the amount recognised in the statement of total	al recognised g	ains and loss	es is as follows :
Actual return less expected return on scheme assets		693	1,726
Experience gains and losses		(445)	277
Changes in assumptions		988	(91)
Actuarial gain/(loss) recognised in the STRGL		1,236	1,912
Analysis of the movement in surplus during the year as fo	ollows :		
Deficit at beginning of year		(1,493)	(3,364)
Current service cost		(476)	(552)
Contributions		579	452
Past service costs		-	-
Other finance income		189	59
Actuarial gain/(Loss)		1,236	1,912
Surplus/(Deficit) at end of year		35	(1,493)
History of Experience gains and losses :			
	2006	2005	
Diff.		% € '000	% €'000
Difference between expected and actual return on scheme	693 4	5 1 726	12.6 81

	2006		2005		2004	
	€'000	%	€'000	%	€'000	%
Difference between expected and actual return on scheme assets	693	4.5	1,726	12.6	81	0.7
Experience gains and losses of scheme liabilities	445	3.0	277	1.8	(381)	(2.6)
Total amount recognised in the STRGL	1,236	8.0	1,912	12.5	(1,942)	(13.1)

Bord na gCon - FRS 17:

FRS 17 has not been implemented in the financial statements of the parent company as it is not possible to identify its share of the Group pension liability.

18. EMPLOYEES REMUNERATION

The average numbers of persons employed by the group in the financial year was 669 (2005: 649) and is analysed into the following categories:-

Group:	Note	2006	2005
Senior Management		6	6
Middle Management		36	36
Executive Officers/Clerical		52	52
Field Staff		31	38
Control stewards		5	3
Other		7	6
		137	141
Part time staff - track		532	508
		669	649
The staff costs are comprised of:		€	€
Wages, salaries and expenses		9,227,208	8,470,907
Employer's social insurance costs		782,057	744,757
Employer's Contribution to PRSA scheme		35,045	7,713
Defined Benefit Scheme -			
Current Service Cost	17	476,000	552,000
Past Service Cost			
		10,520,310	9,775,377

The average numbers of persons employed by Bord na gCon in the financial year was 463 (2005: 471) and is analysed into the following categories:-

Bord na gCon:	2006	2005
Senior Management	5	5
Middle Management	16	16
Executive Officers/Clerical	23	22
Field Staff	18	21
Other	3	2
	65	66
Part time staff - track	398	405
	463	471
The staff costs are comprised of:	€	€
Wages, salaries and expenses	5,517,040	5,410,550
Employer's social insurance costs	445,691	463,917
Employer's pension and benefits costs *	453,088	316,597
	6,415,819	6,191,064

^{*}This amount represents the parent company's contribution to the schemes as distinct from the current service cost which cannot be identified separately from the group cost (see Note 17).

19. RECONCILIATION OF OPERATING PROFIT TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

	2006 €	2005 €
Surplus before taxation	1,873,163	810,672
Interest payable	274,788	243,025
Interest receivable	(4,660)	(2,278)
Operating Surplus	2,143,291	1,051,419
(Profit)/Loss on disposal of fixed assets	(12,946)	(2,364)
Allocation from Horse & Greyhound Racing Fund	(14,012,000)	(13,670,000)
Grants to private tracks	48,636	764,789
Decrease in intangible assets	(15,058)	(15,058)
Depreciation	2,608,546	2,491,701
Amortisation of capital reserve	(1,529,644)	(1,502,130)
(Increase)/Decrease in stocks	(13,926)	8,861
(Increase) in debtors	(289,167)	(364,521)
Increase/(Decrease) in creditors and provisions	896,840	1,336,450
Net Pension	(292,000)	41,000
Net cash outflow from operating activities	(10,467,428)	(9,859,853)

20. RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	Year ended 31 December 2006 €
Increase/(Decrease) in cash	1,543,904
(Increase)/Decrease in debt	(983,560)
Net Movement	560,344
Opening net funds	(11,738,211)
Closing net funds	(11,177,867)

21. ANALYSIS OF NET DEBT

	Opening Balance	Cashflow	Closing Balance
	€	€	€
Cash	1,135,976	238,269	1,374,245
Overdrafts	(1,449,799)	(983,560)	(2,433,359)
Bank loan	(11,424,388)	1,305,635	(10,118,753)
	(11,738,211)	560,344	(11,177,867)

22. RECONCILIATION OF MOVEMENTS IN CAPITAL AND RESERVES

	Profit & Loss Account	Capital Reserve	General Reserve	Pension Reserve	Total
	€'000	€'000	€'000	€'000	€'000
Opening Balance at 1 Jan Movement in Capital reserve (Note 13) Surplus for year attributable to Group Actuarial Gain	3,609 - 333 -	34,499 38 -	1,433	(1,436) - - 1,236	38,105 38 333 1,236
Closing Balance at 31 December	3,942	34,537	1,433	(200)	39,712

23. BOARD MEMBERS' INTERESTS

In the normal course of business Bord na gCon and its subsidiaries may enter into contractual arrangements with undertakings in which Board Members are employed or otherwise interested. The Board adopted procedures in accordance with the guidelines issued by the Department of Finance in relation to the disclosure of interests by Board Members and these procedures have been adhered to by the Board during the year. During the year goods to the value of €9,577 were purchased by group companies from a company with which a Board Member is associated. This contract was awarded, following a tendering process, before the person concerned became a Board Member.

24. COMMITMENTS & CONTINGENCIES

The Board has capital commitments for 2007 for the development of I.T. software of €167,000 and a Stadum Grants of €2.8million.

A contingent liability exists pertaining to the asset under development (note 7). The asset relates to design fees incurred in respect of the development of a new greyhound stadium and office block at a site at Meelick, Ennis Road. The local authority has refused to grant planning permission for the development and accordingly a doubt exists as to whether the development will proceed. Should a decision be made at a later date to abandon the planned development, that portion of the design fees specific to this site will require to be written off. The Board estimates that the amount involved would be approximately €300,000

25. GOING CONCERN

The Horse and Greyhound Racing Act made provision for financing Bord na gCon in the medium term. In 2004, the Minister for Arts, Sport and Tourism, with the consent of the Minister for Finance, increased the limit of the total amount which can be paid into the Fund from monies provided by the Oireachtas from €254 million to €550 million, of which 20% is available to Bordna gCon. As the Directors are satisfied that the group is in a position to arrange its affairs and the necessary finance to enable the group to discharge its liabilities, the Directors consider that the going concern basis remains appropriate in preparing the financial statements.

26. EXCEPTIONAL ITEM

In 2003 Advance Totes Limited initiated judicial review proceedings in respect of the award of a totalisator tender. In the High Court Mr. Justice Murphy held that the principles of equal treatment and transparency were not breached and awarded 5 of the 6 days costs to the board. This decision was overturned on appeal to the Supreme Court on 23 March 2006. The Supreme Court also overturned the High Court decision on costs. Costs of €220,747 have been charged in respect of the final settlement in this case. Amounts of €1,097,400 and €91,000 had previously been charged in the 2005 and 2004 accounts respectively, thus bringing the total costs to €1.4m.

27. APPROVAL OF ACCOUNTS

The accounts were approved by the directors on

DETAILED GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2006

Turnover So.527,818 50,777,543 Bookmaker Income 864,612 865,008 Gate receipts and programme sales 5,687,521 4,696,814 Catering Income 3,001,565 3,070,915 Sponsorship 1,245,402 1,408,218 Entry Fees 890,856 945,113 Dog Sales Commission 67,020 68,915 Miscellaneous 981,767 761,230 Ms et return on Pension Scheme Assets 189,000 59,000 Turnover from racing facilities 2 63,455,561 62,652,756 Allocation from Horse & Greyhound Racing Fund 14,012,000 13,670,000 Expenses 7 70 70 70 Allocation from Horse & Greyhound Racing Fund 14,012,000 13,670,000 Expenses 3 64,643,559 62,652,756 Allocation from Horse & Greyhound Racing Fund 14,012,000 13,670,000 Expenses 1 7,000 7,000 Turnover from racing facilities 2 63,455,561 62,652,756 Allocati	Th.	Notes	2006 €	2005 €
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Profit/Loss on disposal of tangible assets 4 12,946 2,364 Group interest payable (274,788) (243,025)	Operating surplus before grants		2,183,641	1,816,122
Group interest payable (274,788) (243,025)	Grants to private tracks		(48,636)	(764,789)
	Profit/Loss on disposal of tangible assets	4	12,946	2,364
Operating surplus before taxation1,873,163810,672	Group interest payable		(274,788)	(243,025)
	Operating surplus before taxation	-	1,873,163	810,672